

## Invitation to the

# 2026

## Annual General Meeting of Shareholders

### CAZ (Thailand) Public Company Limited

Wednesday, 22 April 2026 at 2.00 p.m.

In Hybrid Meeting

Under the Decree on Electronic Meetings B.E.2563

Open for registration at 1.00 p.m.

The electronic meeting system will be accessible from 1.00 p.m.

At Meeting Room A in the Engineering Building  
239 Huaypong-Nongbon Road, Huaypong Sub- district,  
Muang Rayong District, Rayong 21150

*For convenience during registration of shareholders or proxies attending the meeting, please bring along the meeting invitation displaying barcode or proxy form and national identification card or identification document issued by government agencies as proof of identification*

Note: Shareholders and proxies can notify their intention to attend the meeting via electronic media by registering in advance from 1 - 21 April 2026 (before 5.00 p.m.)



QR Code สำหรับการลงทะเบียนล่วงหน้า

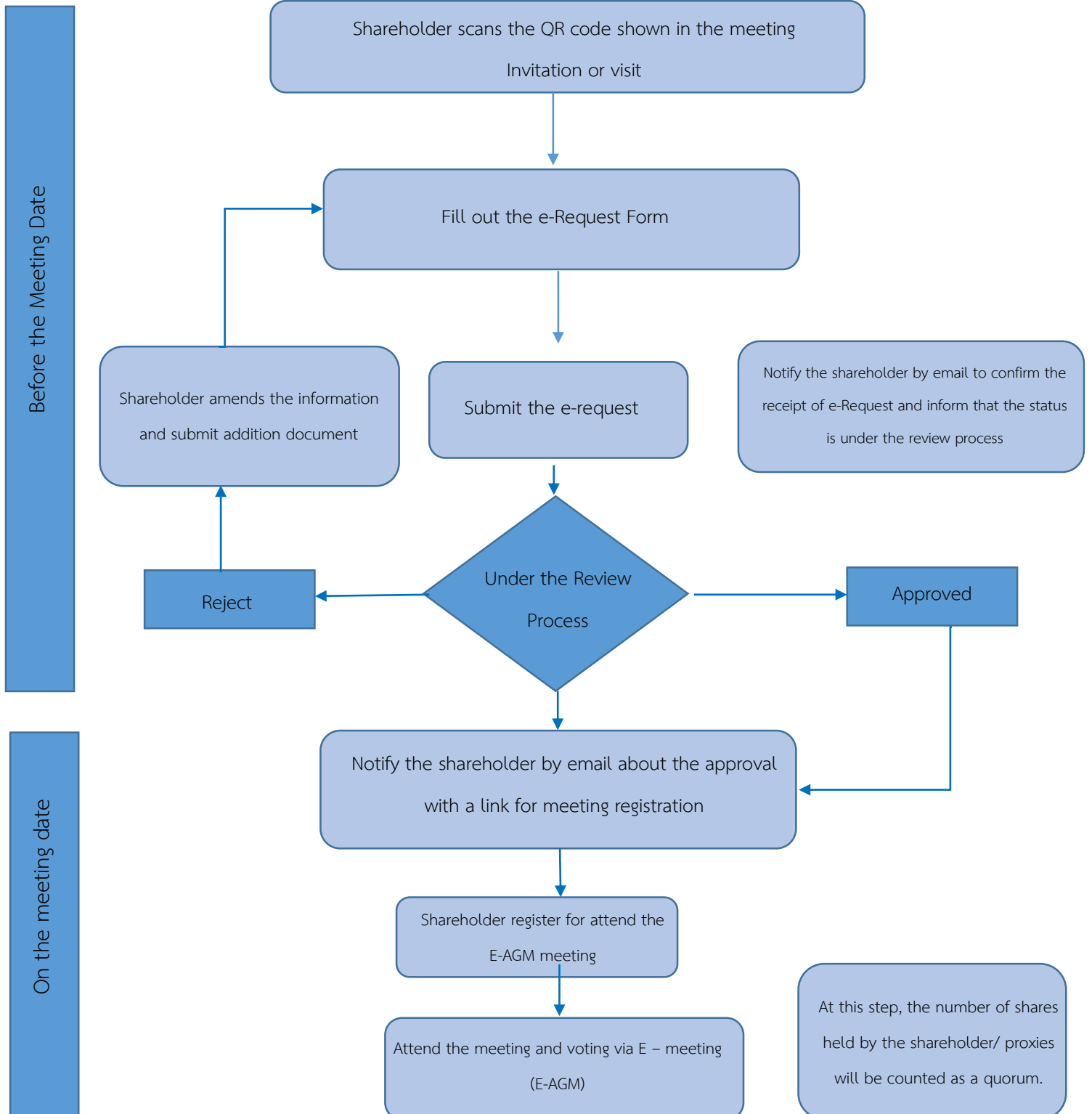
<https://forms.gle/onjTrsbr1ZDF8FU87>

*(No complimentary gifts will be given out in order to comply with the policy on transparency and the guideline for good corporate governance campaigned by the supervising authorities in relation to the decrease or cancellation of token giving at the extraordinary general meeting of shareholders).*



## Flowchart for attending E-AGM

### Hybrid meeting



## Privacy Notice for the Shareholders

### for Annual General Meeting (AGM) Year 2026

CAZ (Thailand) Public Company Limited (the “Company”) recognizes the importance of maintaining the confidentiality of personal data of shareholders and/or proxies. This privacy notice, pursuant to the Personal Data Protection Act B.E. 2562 (2019), shall be applied for the collection, use, disclosure, and processing of personal data to verify the identity of shareholders and/or proxies directly and/or indirectly. The detail is as follows:

#### 1. Personal Data to be collected

The Company will obtain and collect personal data directly from shareholders and/or proxies and from Thailand Securities Depository Company Limited (“TSD”), who is the Company’s share registrar. Personal data comprises as follows:

1.1 General personal data such as name, surname, identification card number, date of birth, gender, shareholder registration number, amount of shares, photo, video footage taken at the meeting as well as health information and travel history for the purpose of health care and epidemic prevention.

1.2 Contact information such as address, telephone number, and email.

1.3 For verification, the Company may require documents related to registration and/or proxy forms which the shareholders and/or proxies submitted to the Company that may contain sensitive data such as nationality, blood group, religion, which are unnecessary information for the shareholders’ meeting. The Company would like to inform that the Company does not intend to collect such sensitive data, therefore the shareholders and/or proxies can cross out or make the information invisible to conceal the sensitive data before submitting to the Company. In the event that the shareholders and/or proxies have not concealed such sensitive data, the Company reserves its rights to conceal such sensitive data on the received documents without considering the Company has collected the sensitive data.

#### 2. Purpose of Collection, Use and Disclosure of Personal Data

The Company shall collect, use, and discloses personal data of the shareholders and/or proxies for the following purposes:

2.1 For calling, arranging and conducting the Company’s AGM Meeting pursuant to the Company’s Articles of Association as well as applicable laws, notifications and regulations for meeting arrangement as stipulated by government agencies.

2.2 For delivery of the annual report and/or preparing the minutes of AGM for the shareholders.

2.3 For registration to attend the AGM, voting and counting of votes.

2.4 For screening attendees for the purpose of public health and prevention of infectious diseases in compliance with the measures and guidelines for meeting arrangement as prescribed by government agencies.

#### 3. Persons to whom the Company may disclose personal data of the shareholders and/or proxies

The Company may disclose personal data of the shareholders and/or proxies to relevant persons or entities as follows:

3.1 Consultant or service provider whom the Company hires to conduct the AGM and process personal data of the shareholders and/or proxies.



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3.2 Government agencies or regulators to perform duties in accordance with the law related to the Company such as Department of Business Development, Ministry of Commerce, the Securities and Exchange Commission and the Stock Exchange of Thailand and other related agencies.

3.3 Government agencies involved in public health and prevention of infectious diseases, in case of health-related necessity such as Department of Disease Control, Ministry of Public Health or other related agencies.

3.4 The Company's website, to publicize photos and/or video taken/recorded from the AGM, including the minutes of meeting.

#### **4. Rights of Data Subjects**

The data subjects have the rights, pursuant to the Personal Data Protection Act B.E. 2562 (2019), which include the rights to withdraw consent, request an access to and obtain a copy of personal data or request the disclosure of the acquisition of the personal data without consent, request for transferring personal data to other person as prescribed by laws, object to the collection, use, or disclosure of personal data, request to have personal data erased or to become anonymous data which cannot identify the data subject, restrain the use of personal data, request for making personal data to be accurate, up-to-date and not misleading, and file a complaint in the event that the data controller or the data processor does not comply with the Personal Data Protection laws.

#### **5. Personal Data Retention Period**

The Company shall retain personal data under item 1 within the period prescribed by applicable laws and/or as long as it deems necessary to achieve the purpose under item 2.

#### **6. Contact Information**

**Name: Company Secretary**

Address: 239 Huaypong-Nongbon Road, Huaypong Sub- district, Muang Rayong District, Rayong 21150

Telephone: 038 606 242 during 8.00 AM – 5.00 PM

Email: [jittima.h@caz.co.th](mailto:jittima.h@caz.co.th) and [info@caz.co.th](mailto:info@caz.co.th)

For more details, please visit: <https://www.caz.co.th>



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No. CAZ 007-2026

31 March 2026

Subject: The Annual General Meeting of Shareholder for the year 2026

Attention: The Shareholders of CAZ (Thailand) Public Company Limited

The Board of Directors of CAZ (Thailand) Public Company Limited (the “Company”) deemed it appropriate to convene the 2026 Annual General Meeting of Shareholders on Wednesday, 22 April 2026 at 2.00 pm. at Meeting Room A located in the Engineering Building, located on 239 Huaypong-Nongbon Road, Huaypong Sub-district, Muang Rayong District, Rayong 21150 to consider the following meeting agendas;

**Agenda 1            To adopt the report on the Company’s operating results for the year 2025**

**Facts and Rationale:** Article 35 (1) of the Company’s Articles of Association states that the Annual General Meeting of shareholders shall “consider the Board of Directors’ report with regards to the Company’s operations for the past year.” The Board of Directors summarized the Company’s operating results for the year 2025 (according to the QR code on the meeting invitation form).

The Company operates its business on the basis of transparency, ethics, adherence to good corporate governance principles, and compliance with laws relating to anti-corruption measures and bribery given to officers of the state or the private sector. The Company’s organization structure was designed such that responsibilities are clearly defined by operating process and chain of command so as to achieve appropriate balance of power and checks and balance. Thus, the Company specified anti-corruption measures to serve as a guideline for directors, executives, and personnel of the Company and its subsidiaries.

**Opinion of the Board:** The Board of Directors deemed it appropriate to propose the acknowledgement of the Company’s operating results for the year 2025, as disclosed in the 2025 Annual Report.

**Voting Requirement:** This agenda is for acknowledgement and voting is not required.

**Agenda 2            To consider and approve the financial statements for the year ended 31 December 2025**

**Facts and Rationale:** Section 112 of the Public Limited Companies Act B.E. 2535 states that “The Board of Directors shall prepare the statement of financial position and income statement as at the last day of the Company’s accounting period to be proposed to the Annual General Meeting of shareholders for consideration and approval.” and Article 36 (2) of the Company’s Articles of Association states that the Annual General Meeting of shareholders shall “consider and approve the statement of financial position and statement of comprehensive income”. Details on the Company’s operating results appear in the 2025 Annual Report in QR Code format accompanying this meeting invitation form.



**Opinion of the Board:** The Board of Directors deemed it appropriate to propose the consideration and approval of consolidated financial statements of the Company and its subsidiary and separate financial statements of the Company comprising of the consolidated and separate statements of financial position as at 31 December 2025, consolidated and separate statements of comprehensive income, consolidated and separate statements of changes in equity, and consolidated and separate cash flow statements for the accounting period ended 31 December 2025, which have been audited and signed by the Company's external auditor, Forvis Mazars Limited, reviewed by the Audit Committee, and approved by the Board of Directors. Key information on the Company's financial position and operating results for the year 2025 can be summarized as follows.

#### **Summary of the Company's Financial Statements**

Unit: Baht

Statement of Financial Position	Consolidated Financial Statements	Separate Financial Statements
Total assets	1,716,558,120	1,698,387,709
Total liabilities	1,220,901,708	1,195,714,485
Authorized share capital	220,199,876	220,199,876
Paid-up capital	146,999,876	146,999,876
Total equity attributable to owners of the parent	494,912,640	502,673,224
Total revenues	1,988,262,569	1,988,117,020
Net profit attributable to owners of the parent	(297,436,996)	(249,347,682)
Earnings per share (Baht per share)	(1.01)	(0.85)

**Voting Requirement:** This agenda requires the approval of the meeting by a majority vote of shareholders attending and possessing voting rights.

#### **Agenda 3      To consider and approve for omitted the dividend payment for the 2025**

**Facts and Rationale:** The Company's dividend payment policy states that the Company shall pay dividends of no less than 40% of net profit from separate financial statements of the Company after deduction of corporate income tax and statutory reserve and dividend payment shall not pose significant impact on the Company's normal business operations. However, the aforementioned dividend payment may change depending on the business performance and financial status, liquidity, business expansion plan. Necessity and other suitability in the future of the company's operating which be considered by the Board of Directors. However, the Company already has a legal reserve of 10% of the registered capital. And for the year 2025, the Board of Directors has resolved to omit the dividend payment due to the Company's operating losses. As a result of the settlement of a construction contract of a customer that affected the Company's cash flow, it is necessary to submit a request for approval from the shareholders' meeting.



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**Opinion of the Board:** The Company has a net operating result in 2025, which is the parent company's portion (loss) according to the separate financial statements of the Company, in the amount of Baht (249.35) million. Therefore, it is appropriate to propose to the shareholders' meeting to consider and approve the omitting of dividend payment as proposed.

**Comparison table of dividend payment rates in the past year**

Description	1 Jan 2025 – 31 Dec 2025	1 Jan 2024 – 31 Dec 2024
Company net profit (loss)	(249.35) Million Baht	(240.99) Million Baht
Number of paid up shares (shares)	293,999,752	293,999,752
Dividend rate per share	- Baht/Share	- Baht/Share
Total dividend value (before deducting W/T)	- Million Baht	- Million Baht
Dividend payout ratio compared to net profit (%)	- 0 -	- 0 -
Note	To omit dividend payment for the company's working capital.	To omit dividend payment for the company's working capital.

**Voting Requirement:** This agenda requires the approval of the meeting by a majority vote of shareholders attending and possessing voting rights.

**Agenda 4      To consider and approve remuneration for the Board of Directors for the year 2026**

**Facts and Rationale:** Section 90 of the Public Limited Companies Act B.E. 2535 states that “the Company shall not pay to directors’ cash or assets except for remuneration in accordance with the Company’s Articles of Association” and Article 16 of the Company’s Articles of Association states that “directors are entitled to remuneration from the Company in the form of gratuity, meeting allowance, pension, or other forms of remuneration”.

**Opinion of the Board:** The Board of Directors deemed it appropriate to propose the consideration and approval of director remuneration for the year 2026 in the form of monthly compensation, meeting fees, pension amounting not more than Baht 2,575,000 (Two million five hundred seventy five thousand baht only) There are no other benefits, based on consideration of appropriateness to the nature of business and relationship to the Company’s operating results consistent with market and industry norms and roles and responsibilities of the Board of Directors, with the following details.

**Comparison of Director Remuneration in the Previous Year**



Committee	2026 (Proposed)	2026 (Proposed)	2025	2025
	Monthly compensation / Person	Meeting Allowance / Meeting / Person	Monthly compensation / Person	Meeting Allowance / Meeting / Person
Chairman of the Board of Directors	35,000	-None-	35,000	-None-
Chairman of the Audit Committee	30,000	-None-	30,000	-None-
Independent Director	25,000	-None-	25,000	-None-
Chairman of the Nomination and Remuneration Committee	-None-	12,500	-None-	12,500
Director	-None-	12,000	-None-	12,000

In 2025, the Company paid director remuneration in the form of monthly, meeting allowance and pension totaling Baht 2,575,000 with details as follows.

No.	Names	2025	2024
1.	Mr. Narongrit Tavornvisitporn	423,327	523,870
2.	Mr. Natie Tabmanie <sup>1/</sup>	114,109	463,870
3.	Mr. Yingyong Techarungnirun	303,327	403,870
4.	Mr. Yeong Cheol Choi	243,327	175,870
5.	Mr. Chung Sik Hong	279,327	211,870
6.	Mr. Somchai Kanbuakeaw	-	32,894
7.	Mr. Somyos Tiranawatananun <sup>8/</sup>	305,327	211,870
8.	Mr. Krittapong Orachaijunlap <sup>2/</sup>	193,940	191,477
9.	Mr. Porn-In Manmalai <sup>3/</sup>	24,277	191,470
10.	Mr. Prapas Kong-led	-	167,939
11.	Ms. Poonchaya Patkotchakorn <sup>4/</sup>	230,772	-
12.	Mr. Thienrath Vichiansan <sup>5/</sup>	242,772	-
13.	Mr. Sittichai Kritvivat <sup>6/</sup>	165,386	-
14.	Mr. Vares Pongthitape <sup>7/</sup>	49,109	-
	<b>Total<sup>9/</sup></b>	<b>2,575,000</b>	<b>2,575,000</b>

**Note:** <sup>1/</sup> Mr. Natie Tabmanee resigned from Independent director/ Chairman of Audit Committee / Nomination and Remuneration Committee of the Company with effective since 24 April 2025

<sup>2/</sup> Mr. Krittapong Orachaijunlap resigned from Director (Authorized Director) / Executive Committee / Risk Management Committee of the Company with effective since 1 August 2025

<sup>3/</sup> Mr. Porn-In Manmalai resigned from Director / Risk Management Committee of the Company with effective since 25 February 2025

<sup>4/</sup> Miss Poonchaya Patkotchakorn has been appointed as a Director/ Executive Committee to replace Mr. Prapas Kong-led at the Board of Directors' Meeting No. 3/2025 on 26 February 2025, effective from 26 February 2025.



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<sup>5/</sup> Pol.Lt.Col.Thienrath Vichiensan has been appointed as a Director/ Risk Management Committee to replace Mr. Porn-In Manmalai at the Board of Directors' Meeting No. 3/2025 on 26 February 2025, effective from 26 February 2025.

<sup>6/</sup> Mr.Sittichai Kritvivat has been appointed as Independent director/ Chairman of Audit Committee / Nomination and Remuneration Committee to replace Mr. Natie Tabmanee at the Board of Directors' Meeting No. 16/2025 on 18 July 2025, effective from 18 July 2025.

<sup>7/</sup> Mr.Vares Pongthitape has been appointed as Director/ Executive Committee / Risk Management Committee to replace Mr. Krittapong Orachapunlap at the Board of Directors' Meeting No. 20/2025 on 3 September 2025, effective from 3 September 2025.

<sup>8/</sup> Mr.Somyos resigned from Director (Authorized Director) / Executive Committee / Chairman of Nomination and Remuneration Committee of the Company with effective since 20 March 2026

<sup>9/</sup> In 2025, the Company has outstanding monthly compensation, meeting allowances and pension for the Board of Directors in the amount of 2,378,000 baht.

**Voting Requirement:** This agenda requires the approval of the meeting by no less than two-thirds of total votes of shareholders attending the meeting.

**Agenda 5**      **To consider and approve the appointment of directors in replacement of those due to retire by rotation**

**Facts and Rationale:** The Public Limited Companies Act B.E. 2535 and Article 15 of the Company's Articles of Association states that "In the Annual General Meeting held each year, one-third (1/3) of directors shall vacate position. If the number of directors is not a multiple of (3), the number of directors closest to one-third shall vacate position. In the first and second year after registration of the Company, directors who will vacate position shall be determined by drawing lots, with directors holding the longest duration in position to vacate position in subsequent years. Directors vacating position may be reelected for position." In addition, Article 14 of the Company's Articles of Association states that the Annual General Meeting of shareholders shall "consider the appointment of directors in replacement of those due to retire by rotation". In the 2026 Annual General Meeting, 3 directors due to retire are as follows.

- |                                 |  |
|---------------------------------|--|
| 1. Mr. Chungsik Hong            | Director (Authorized Director) / Chairman of Executive Committee / Chief Executive Officer / Chairman of Risk Management Committee / Chairman of the Anti-Fraud and Corruption Committee |
| 2. Miss Poonchaya Patkotchakorn | Director / Executive Committee   |
| 3. Mr.Yingyong Techarungrun     | Independent Director / Audit Committee   |

**Opinion of the Board:** (Exclude the directors who have the conflict of interest in this agenda) The Board of Directors agree with the Nomination and Remuneration Committee's proposal and deemed it appropriate to propose the consideration and approval of appointment of 3 directors, namely, Mr.Chungsik Hong, Miss Poonchaya Patkotchakorn, Mr.Yingyong Techarungrun to be re-appointed as a director of the Company for another term. The Board of Directors are of the opinion that such



individuals are qualified, knowledgeable, capable, and experienced, able to contribute benefits and suitable to the Company's business operations. In addition, such individuals undertake their duties with responsibility, caution, honesty, and possess complete qualifications in accordance with the Public Limited Companies Act B.E. 2535 and comply with SEC and SET regulations and the Board of Directors has considered of the opinion that the person who will be nominated as an independent director has qualifications in accordance with the laws related to the requirements related to independent directors, with information as shown in **Enclosure 2**.

Moreover, the Company gives shareholders the opportunity to nominate persons who are considered suitable and qualified as a director. According to the criteria disclosed on the Company's website from 14 November 2025 to 15 January 2026, but no one propose nominated for director any names.

#### **Shareholding of Individuals Proposed for Directorship**

<b>Names of Individuals Proposed for Directorship</b>	<b>Number of Shares</b>	<b>Voting Rights</b>
Mr. Chungsik Hong	25,689,640	25,689,640
Miss Poonchaya Patkotchakorn	-	-
Mr.Yingyong Techarungnirun	-	-

**Voting Requirement:** This agenda requires the approval of the meeting by a majority vote of shareholders attending and possessing voting rights.

#### **Agenda 6      To consider and approve the appointment of the Company's external auditor and the determination of audit fees for the year 2026**

**Facts and Rationale:** Section 120 of the Public Limited Companies Act B.E. 2535 states that "the Annual General Meeting held each year shall appoint the Company's auditor and determine audit fees, and the former auditor may be reappointed" and Section 121 of the Public Limited Companies Act B.E. 2535 states that "the auditor shall not be director, personnel, employee, or undertake any position in the Company". In addition, Article 42 of the Company's Articles of Association specifies that the Annual General Meeting held each year shall appoint the Company's auditor and determine audit fees, and the former auditor may be reappointed. The auditor shall not be director, personnel, employee, or undertake any position in the Company. However, the Company shall arrange for the rotation of auditors in accordance with the Securities and Exchange Law and/or other related laws.

**Opinion of the Audit Committee:** The Audit Committee deemed it appropriate to propose to the Board of Directors for proposal to the Annual General Meeting the consideration and approval of the appointment of Mr.Sompop Pholprasarn, Certified Public Accountant No. 6941, Ms. Wannawat Hemachayart, Certified Public Accountant No. 7049, and Ms. Tippawan Pumbansao, Certified Public Accountant No. 9552 from Forvis Mazars Co.,Ltd as the Group of Companies' (use the same firm for auditing) external auditor with one of the above-mentioned individuals performing the audit and expression of opinion on the Company's financial statements. In case such individuals are unable to undertake such proceedings, Forvis Mazars Co., Ltd. shall arrange for other auditors from Forvis Mazars Co., Ltd. to undertake such duties in replacement.



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In addition, after consideration of the amount of work and audit fees of companies the same level, it is evident that the fees proposed by Forvis Mazars Co., Ltd. are appropriate. One of the above-mentioned individuals or other auditors from Forvis Mazars Co., Ltd. on the list of auditors approved by the Securities and Exchange Commission shall perform the audit and expression of opinion on the Group of Companies' financial report.

Name of Auditor	License No.	Number of Years Serving as the Company's Auditor
Mr.Sompop Pholprasarn	6941	1
Miss Wannawat Hemachayart	7049	1
Miss Tippawan Pumbansao	9552	1

#### Comparison of Audit Fees with the previous year

Company	Audit Fees	
	2026 (proposed)	2025
CAZ (Thailand) Public Company Limited	2,500,000	2,500,000
A Subsidiary	400,000	400,000
<b>Total</b>	<b>2,900,000</b>	<b>2,900,000</b>

\* Excluding actual miscellaneous expense incurred in the provision of audit service.

Forvis Mazars Co., Ltd. and the above-mentioned 3 auditors have no relationship and/or interest with the Company, executives, major shareholders, or any related persons of such individuals and do not hold shares in the Company, and thus are independent in the audit and expression of opinion on the Company's financial statements. As such, the Audit Committee deemed it appropriate to propose the determination of audit fees for the year 2026 to the Board of Directors. The audit fees are as follows: CAZ (Thailand) Public Company Limited at Baht 2,500,000 and its subsidiary (1 company) at Baht 400,000, totaling Baht 2,900,000 (Two million and nine hundred thousand baht only). And on other Fees, excluding actual miscellaneous expense incurred in the provision of audit service.

**Opinion of the Board:** The Board of Directors deemed it appropriate to propose the consideration and approval of the appointment of Mr.Sompop Pholprasarn, Certified Public Accountant No. 6941, Ms.Wannawat Hemachayart, Certified Public Accountant No.7049, and Ms.Tippawan Pumbansao, Certified Public Accountant No. 9552 from Forvis Mazars Co., Ltd. as the Group of Companies'(use the same firm for auditing) external auditor with one of the above-mentioned individuals performing the audit and expression of opinion on the Company's financial statements. In case such individuals are unable to undertake such proceedings, Forvis Mazars Co., Ltd. shall arrange for other auditors from Forvis Mazars Co., Ltd. to undertake such duties in replacement. The audit fees are as follows: CAZ (Thailand) Public Company Limited at Baht 2,500,000 and its subsidiary (1 Company) at Baht 400,000, totaling Baht 2,900,000 (Two million and nine hundred thousand baht only). And on other Fees, excluding actual miscellaneous expense incurred in the provision of audit service.

**Voting Requirement:** This agenda requires the approval of the meeting by a majority vote of shareholders attending and possessing voting rights.





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In addition, to facilitate shareholders, the Company has prepared a map of the Meeting venue as shown in Enclosure 8.

Sincerely yours,

A handwritten signature in blue ink, consisting of three distinct parts: a cursive 'C' followed by 'HONG', and a stylized 'P' followed by 'PATKOTCHAKORN'.

(Mr. Chungsik Hong and Miss Poonchaya Patkotchakorn)


Chairman of Executive Committee and Executive Committee

More information, please contact: Ms. Jittima Hateh / Company secretary

Telephone no. 038-606-242 Ext.607



Enclosure 2


Name:	Mr. Chung Sik Hong		
Title:	<ul style="list-style-type: none"> <li>- Director (Authorized Director)</li> <li>- Chairman of the Executive Committee</li> <li>- Chief Executive Officer</li> <li>- Chairman of the Risk Management Committee</li> <li>- Chairman of the Anti-Fraud and Corruption Committee</li> </ul>		
Nationality:	South Korea		
Age:	67		
Education / Training:			
<ul style="list-style-type: none"> <li>- Bachelor's Degree from the Faculty of Engineering in Mechanical Engineering, Ajou University, Korea</li> <li>- Director Accreditation Program (DAP) Batch of 146/2018</li> </ul>			
Proportion of shares holding in the company (%) as 18 Mar 2026	8.74%		
Family relation between Director and Executive	- None -		
Position in Company:			
2014 – Present	<ul style="list-style-type: none"> <li>- Director</li> <li>- Chairman of the Executive Committee /</li> <li>- Chief Executive Officer</li> <li>- Chairman of the Risk Management Committee</li> <li>- Chairman of the Anti-Fraud and Corruption Committee</li> </ul>		
Position in Other Company: - None -			
Other Listed Company: - None -			
Non-Listed Companies / Other Organizations:			
2022 – Present	Title	Director	
	Company	JKEC Company Limited	
	Business Type	Civil construction contractor	
2004 - 2013	Title	Chief Executive Officer	
	Company Name	Thai Woo Ree Engineering Company Limited	
	Business Type	Construction contractor	



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1987 – 2004	Title	- Piping Engineering Team Leader - Construction Manager - Project Manager
	Company Name	SK Engineering & Construction
	Business Type	Construction contractor
1984 - 1987	Title	Piping Engineer
	Company Name	Hyundai Engineering
	Business Type	Construction contractor
Illegal Record in Past 10 years:		
- None -		




Name:	Ms.Poonchaya Patkotchakorn <sup>6/</sup>		
Title:	<ul style="list-style-type: none"> <li>- Director /</li> <li>- Executive Committee</li> </ul>		
Nationality :	Thai		
Age :	42		
Education / Training:			
<ul style="list-style-type: none"> <li>- Bachelor of Accountancy, Naresuan University</li> <li>- Master of Business Administration, Bangkok University</li> <li>- CFO 2021</li> <li>- CFO Focus Financial Reporting 2019</li> <li>- Financial reporting standards that will be effective in 2025</li> <li>- Accounting for CFO 2024</li> </ul>			
Proportion of shares holding in the company (%) as 18 Mar 2026	- None -		
Family relation between Director and Executive	- None -		
Position in Company:			
Feb 2025 – Present	<ul style="list-style-type: none"> <li>- Director</li> <li>- Executive Committee</li> </ul>		
Position in Other Company:			
Other Listed Company			
2025 – Present	Title	Executive Committee / Chief Executive Officer (Acting) / Managing Director	
	Company Name	Takuni Group Company Limited (Public Company)	
	Business Type	Fuel Trader	
2024 – Present	Title	Chief Financial Officer	
	Company Name	Takuni Group Company Limited (Public Company)	
	Business Type	Fuel Trader	
2019 - 2024	Title	Chief Financial Officer	
	Company Name	All Energy and Utility Public Company Limited	
	Business Type	Energy and Utilities / Holding Company	
2015 - 2016	Title	Accounting Director	
	Company Name	United Power of Asia Public Company Limited	



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	Business Type	Produce and distribute electricity
Other Listed Company: - None -		
Illegal Record in Past 10 years:		
- None -		



Name:	Mr. Yingyong Techarungrun		
Title:	<ul style="list-style-type: none"> <li>- Audit Committee Member</li> <li>- Independent Director</li> </ul>		
Nationality:	Thai		
Age:	45		
Education / Training:			
<ul style="list-style-type: none"> <li>- Bachelor's Degree from the Faculty of Commerce and Accountancy in Accounting, Thammasat University</li> <li>- Master of Business Administration (MBA), University of Connecticut, USA</li> <li>- Certified Public Accountant (CPA)</li> <li>- Director Accreditation Program (DAP) Batch of 145/2018</li> <li>- National Director Conference 2019</li> </ul>			
Proportion of shares holding in the company (%) as 18 Mar 2026	- None -		
Family relation between Director and Executive	- None -		
Position in Company:			
2017 – Present :	<ul style="list-style-type: none"> <li>- Audit Committee Member</li> <li>- Independent Director</li> </ul>		
Position in Other Company:			
Other Listed Company:			
- None -			
Non-Listed Companies / Other Organizations:			
2017-Present	Title	- Director	
	Company Name	Klang Kao Klang Mai Company Limited	
	Business Type	Business of distributing kitchenware and brassware	
2011 - Present	Title	General Manager	
	Company Name	Thaibrass Company Limited	
	Business Type	Brassware wholesale business	
Illegal Record in Past 10 years:			
-None-			



Enclosure 3

**The Company's Articles of Association Relating to Shareholders' Meetings**

**Section 4 The Board of Directors**

Article 13. The Board of Directors shall comprise of at least five (5) directors, with the number of Independent Directors and Audit Committee Members in compliance with the Securities and Exchange Law, and no less than one-half (1/2) of directors shall reside in Thailand. Directors of the Company shall have qualifications as prescribed by law and the Company's Articles of Association.

Directors shall not operate business of the same nature or in competition with the Company's business, or take on partnership in an ordinary partnership or unlimited liability partnership or undertake directorship of limited companies or public limited companies operating business of the same nature or in competition with the Company's business regardless of whether such actions constitute personal benefit or benefit for others, unless the director notifies the shareholders' meeting prior to the resolution for appointment of directorship of such director.

In the operations of the Company, directors and executives shall perform duties with responsibility, caution, mindfulness of retaining the Company's best interest, and honesty. Such actions shall be in accordance with laws, the Company's objectives and Articles of Association, resolution of the Board of Directors, and resolution of shareholders' meetings.

Directors shall immediately inform the Company in case of any conflict of interest, whether direct or indirect, in any contract executed by the Company during the accounting period or holds shares or debentures in the Company and its Group, specifying the total number of increase or decrease of shares during the accounting period.

Article 14. Directors shall be appointed by the shareholders' meeting by a majority vote of shareholders attending and possessing voting rights in accordance with the following rules and procedures.

(1) Each shareholder shall have one (1) vote per one (1) share held

(2) Shareholders shall vote on the appointment of directors on an individual basis

(3) Candidates shall be ranked in order descending from the highest number of votes received to the lowest, and shall be appointed as directors in that order until all of the positions are filled. In case there is a tie in votes for candidates in descending order causing the number of directors to exceed vacant positions, the Chairman of the meeting shall cast an additional vote.

Article 15. In the Annual General Meeting held each year, one-third (1/3) of directors shall vacate position. If the number of directors is not a multiple of (3), the number of directors closest to one-third shall vacate position.



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In the first and second year after registration of the Company, directors who will vacate position shall be determined by drawing lots, with directors holding the longest duration in position to vacate position in subsequent years. Directors vacating position may be reelected for position.

Article 16. Directors are entitled to remuneration from the Company in the form of gratuity, meeting allowance, pension, bonus, or other forms of remuneration in accordance with the Articles of Association or as resolved by the shareholders' meeting with no less than two-thirds (2/3) of total votes of shareholders attending the meeting. Remuneration could be specified at a certain amount or as a guideline and occasionally specified or to remain in effect until changes are made. In addition, allowances and benefits are to be provided in accordance with Company policy.

#### **Section 5 Shareholders' Meetings**

Article 30. The Board of Directors shall call for shareholders' meeting as Annual General Meeting within four (4) months from the end of the Company's fiscal year.

Any shareholders' meetings other than the aforementioned shall be called Extraordinary General Meeting which may be called by the Board of Directors at any time as deemed appropriate. One or several shareholders holding shares in aggregate representing no less than ten (10) percent of outstanding shares may subscribe their names and issue a written request to the Board of Directors to call for an Extraordinary General Meeting at any time, provided that written request must clearly state the matters and reasons for calling such meeting. In this regard, the Board of Directors shall arrange to convene the shareholders' meeting within forty-five (45) days from the date of receipt of such request.

In case the Board of Directors fails to convene the meeting within the period set out in the second paragraph, shareholders subscribing their names in the request or any other shareholder holding shares in aggregate representing the specified number of shares may call the meeting by themselves within forty-five (45) days from the expiration of the period in the second paragraph. Such meeting shall be deemed as called by the Board of Directors and the Company shall be responsible for necessary expenses incurred by such meeting and arrange for appropriate facilitation for such meeting.

In case the meeting called by shareholders pursuant to the third paragraph fails to form a quorum as specified in Article 33, shareholders in the third paragraph shall jointly reimburse any and all expenses incurred from convening such meeting to the Company.

Article 31. In the calling of shareholders' meetings, the Board of Directors shall prepare written notice specifying the venue, date, time, and agenda of the meeting as well as matters to be proposed to the meeting with appropriate details and clear indication of each matter whether the matter is for acknowledgement, approval, or consideration along with the Board of Directors' opinion on the matter. Such meeting invitation shall be disseminated to shareholders and the registrar no less than seven (7) days prior to the date of the meeting. In addition, the invitation shall be advertised in newspaper for a period of no less than three (3) consecutive days and no less than three (3) days prior to the date of the meeting.

The venue of the meeting shall be in the area where the Company's head office is located or any province throughout the country or any other place as the Board of Directors deemed it appropriate.



Article 32. At shareholders' meetings, shareholders may grant proxy to any other person to attend on vote on their behalf. The proxy form shall be dated and signed by the proxy grantor in the form prescribed by the registrar.

Such proxy form shall be handed to the Chairman of the meeting or any other person specified by the Chairman at the meeting before entrance into the meeting.

Article 33. The number of shareholders attending the Meeting in person and through proxy holders (if any) shall be no less than 25 persons representing no less than one-third of total outstanding shares or the number of shareholders attending the Meeting in person and through proxy holders (if any) shall be no less than one-half of the total number of shareholders representing no less than one-third of total outstanding shares to constitute a quorum.

In the event that a quorum of any shareholders' meeting is not formed as required after one (1) hour has passed, such meeting shall be cancelled if the meeting is called by the request of shareholders. However, if the meeting is not called by the request of shareholders, a subsequent meeting shall be convened and the invitation to the subsequent meeting shall be sent to shareholders no less than seven (7) days prior to the date of the meeting. For such subsequent meeting, no quorum shall be required.

The Chairman of the Board of Directors shall be the Chairman of the meeting. In case the Chairman of the Board of Directors is not present or unable to perform such duties, the vice-chairman shall be the Chairman of the meeting. If there is no such vice-chairman or the vice-chairman is unable to perform such duties, shareholders present shall elect one shareholder to be Chairman of the meeting.

Article 34. Each shareholder shall have one (1) vote per one (1) share held. Any shareholder having special interest in any matter shall have no right to vote on the matter, except for the appointment of directors. The resolution of shareholders' meeting shall comprise of the following votes.

(1) In ordinary event, majority vote of shareholders attending and possessing voting rights is required to pass a resolution. In case of a tie, the Chairman of the meeting shall cast an additional vote.

(2) In the following cases, no less than three-fourths (3/4) of votes of shareholders attending and possessing voting rights is required to pass a resolution.

- (a) Sale or transfer of the whole or substantial parts of the Company's business to other persons
- (b) Acquisition or acceptance of business transfer of other companies or private companies as part of the Company's business
- (c) Execution, amendment, or termination of any contract relating to leasing out the whole or substantial parts of the Company's business, the assignment of other persons to manage the business of the Company, or the amalgamation of the business with other persons with the intent to share profit and loss
- (d) Amendment to the Memorandum of Association or Articles of Association



- (e) Increase or decrease of registered capital of the Company, or issuance of debentures
- (f) Amalgamation or dissolution of the Company
- (g) Restructuring of debt through equity issuance to repay debtors in changing debt into equity
- (h) Other cases as specified in the Securities and Exchange Law

Casting of votes shall be done with disclosure unless no less than five (5) shareholders request the casting of votes to be done in secret prior to the casting of votes and the meeting is in agreement. Procedures on casting of votes in secret shall in accordance with specifications announced by the Chairman of the meeting.

Article 35. The Annual General Meeting shall

- (1) Consider the Board of Directors' report on the Company's operating results for the past fiscal year
- (2) Consider and approve the statement of financial position and statement of comprehensive income for the past fiscal year
- (3) Consider the appropriation of net profit for dividend payment and as legal reserve
- (4) consider the appointment of directors in replacement of those due to retire by rotation and the determination of director remuneration
- (5) Consider the appointment of auditor and determination of audit fees
- (6) Other businesses

Article 36. In case the Company or its subsidiary enters into related party transactions or acquisition or disposal of assets of the Company or its subsidiary by the definition and regulations set out in the Securities and Exchange Law on related party transactions of listed companies or acquisition or disposal of assets of listed companies (as may be the case), the Company shall proceed in compliance with the regulations and procedure as specified by such laws on that matter.

Article 37. The Chairman of the shareholders' meetings shall oversee that such meetings are in accordance with laws and the Articles of Association on that matter (if any) and proceed with the agenda in the order specified in the meeting invitation unless shareholders in aggregate representing no less than two-thirds (2/3) of total votes of shareholders attending the meeting resolve to change the order of the agenda.

Once the meeting has considered all agenda, shareholders in aggregate representing no less than one-third (1/3) of outstanding shares request the consideration of additional agenda than those specified in the meeting invitation.

In case consideration of set agenda in order and/or additional agenda proposed by shareholders are not complete (as may be the case) and it is necessary to postpone consideration, the meeting shall specify the venue, date, and time of the subsequent meeting and the invitation to such meeting shall be disseminated to shareholders no less than seven (7) days prior to the date of the meeting. In addition, the invitation shall be advertised in newspaper for a period of no less than three (3) consecutive days and no less than three (3) days prior to the date of the meeting.

Article 44. No dividend shall be paid other than out of profits. If the Company has accumulated losses, no dividend shall be paid.



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Unless in the case of preferred shares in which the Articles of Association state otherwise, dividend shall be paid on the basis of number of shares with each share receiving equal amount.

Dividend payment shall be approved by shareholders' meetings.

The Board of Directors may pay interim dividend to shareholders occasionally should it be deemed that the Company has sufficient profits to do so. Such interim dividend payment shall be reported to the next shareholders' meeting.

Payment of dividends shall be made within one (1) month from the date of the shareholders' meeting or Board of Directors' Meeting resolution, as may be the case. However, written notice shall be sent to shareholders as well as advertised in newspapers regarding such dividend payment for a period of at least (3) consecutive days.

No interest shall be charged if dividend payment made by the Company is in accordance with the duration of time specified by law.

Article 45. The Company shall appropriate no less than 5% of its net profit for the year deducted by accumulated losses (if any) as legal reserve until the amount of legal reserve is no less than 10% of registered capital.



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Enclosure 4

**Information on Independent Director Proposed as Proxy for Shareholders**

Shareholders who are not able to attend the meeting in person may grant proxy to the Company's independent director with details as follows.

A professional headshot of a man with short dark hair, wearing a dark suit, white shirt, and blue patterned tie, against a light grey background.	<p>Full Name : Mr. Kritvivat Kritvivat</p> <p>Position : Chairman of Audit Committee / Independent Director</p> <p>Age: 57 years</p> <p>Address: 98/107 Ramintra 23 Kwang Anusawaree Khet Bangkhen Bangkok 10220</p> <p>Special interest in consideration of any agenda: -none-</p>
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## Explanation on the Registration Process, Appointment of Proxies, and Vote Casting

Registration of attendees to the 2026 Annual General Meeting of CAZ (Thailand) Public Company Limited specifies verification of documents or evidence indicating shareholding or representation of a shareholder eligible to attend the Meeting. For convenience during registration, shareholders or representatives of shareholders (proxy holders) attending the Meeting are requested to bring along the form displaying QR Code accompanying the invitation to the Meeting, registration form, or proxy form as well as national identification card or identification document issued by government agencies as proof of identification.

The Company reserves the right of leniency in considering evidence indicating shareholding or representation of a shareholder eligible to attend the Meeting on a case-by-case basis as the Company deems appropriate.

### 1) Documents Required Before Attending the Meeting

#### Natural Person / Individual

**1. Attendance in Person** Shareholders are to present valid documentation issued by government agencies such as national identification card, government official identification card, driver license, or passport (for foreign investors). Should such shareholders previously change their name or surname, supporting documentation shall also be presented

**2. Attendance by Proxy** Please present the following documentation

2.1 Proxy form accompanying this invitation to the meeting (any form) completely filled out, signed by the shareholder (proxy grantor) and proxy holder, and affixed Baht 20 stamp duty which has been crossed out and dated on the day such proxy form was written

2.2 Certified true copy of documentation issued by government agencies of the shareholder (proxy grantor) in accordance with specifications in 1.

2.3 Certified true copy of documentation issued by government agencies of the proxy holder in accordance with specifications in 1.

#### Juristic Person

**1. Attendance in Person by Authorized Director**

1.1 Documentation issued by government agencies to representatives of the juristic person, as the case of a natural person in accordance with specifications in 1.

1.2 Certified true copy, by the representatives of the juristic person (directors), of the juristic person's certificate of registration (Affidavit) issued by the Department of Business Development, Ministry of Commerce for a period no longer than 30 days which contains a statement indicating that the representative attending the Meeting is authorized to act on behalf of such juristic person who is the shareholder.

**2. Attendance by Proxy**

2.1 Proxy form accompanying this invitation to the meeting (any form) completely filled out, signed by representatives of the juristic person (directors) as proxy grantor and proxy holder, and affixed Baht 20 stamp duty which has been crossed out and dated on the day such proxy form was written.



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2.2 Certified true copy, by the representatives of the juristic person (directors), of the juristic person's certificate of registration (Affidavit) issued by the Department of Business Development, Ministry of Commerce for a period no longer than 30 days which contains a statement indicating that the representative attending the Meeting is authorized to act on behalf of such juristic person who is the shareholder.

2.3 Certified true copy of documentation issued by government agencies to representatives of the juristic person, as the case of a natural person in accordance with specifications in 1. as proxy grantor.

2.4 Certified true copy of documentation issued by government agencies of the proxy holder, as the case of a natural person in accordance with specifications in 1.

### **3. Foreign Investors who Appoint Thailand Securities Depository Company Limited (TSD) as Custodian**

3.1 Please prepare and present documentation as the case of juristic persons in 1. or 2.

3.2 Foreign investors who authorize Thailand Securities Depository Company Limited (TSD) to sign the proxy form on behalf of the shareholder are to present the following additional documentation.

1) Power of attorney granted by shareholder to TSD as custodian by which the custodian is appointed to sign the Proxy Form on behalf of such shareholder with affixed Baht 20 stamp duty which has been crossed out and dated on the day the proxy form was written.

2) A certification indicating that the authorized signatory of the proxy form is licensed to operate Thailand Securities Depository Company Limited (TSD).

Documents with original copies in English are to be translated into Thai, certified for translation by the shareholder or representatives of such juristic person, and attached along with.

### **2) Granting Proxy**

The Company has attached 3 proxy forms consisting of Proxy Form A, Proxy Form B, and Proxy Form C for each shareholder in accordance with the specifications of the Department of Business Development, Ministry of Commerce Re: Prescription of Proxy Forms (No. 5) B.E 2550 with details as follows.

- Proxy Form A constitutes general form which is simple and uncomplicated
- Proxy Form B specifies various particulars with clear and concise details
- Proxy Form C is for foreign investors who appoint Thailand Securities Depository Company Limited (TSD) as custodian

**Shareholders who are unable to attend the Meeting in person may grant proxy and proceed as follows.**

1. Choose **only one** proxy form from the above

1.1 Ordinary shareholders may choose Proxy Form A or Proxy Form B

1.2 Shareholders whose names appear in the register of foreign investors who appoint Thailand Securities Depository Company Limited (TSD) as custodian may choose either one of the 3 forms (Proxy Form A, Proxy Form B, or Proxy Form C)

2. Grant proxy to an individual as per the intent of shareholders or choose to grant proxy to the Company's independent director, specifying the name and details of the proxy holder or marking the box in front of the Company's independent director's name as specified in the proxy form, granting proxy to only one person to attend the Meeting.



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3. Affix Baht 20 stamp duty and cross out and date the day which the proxy form was written for legal binding. The Company facilitates in the affixing of stamp duty for proxy holders attending the Meeting.

4. Send the proxy form through post to the Company Secretary Office before Friday, 19 April 2024 or at least 30 minutes before the start of the Meeting to ensure that the Company's staff have sufficient time to verify documents in time for the Meeting.

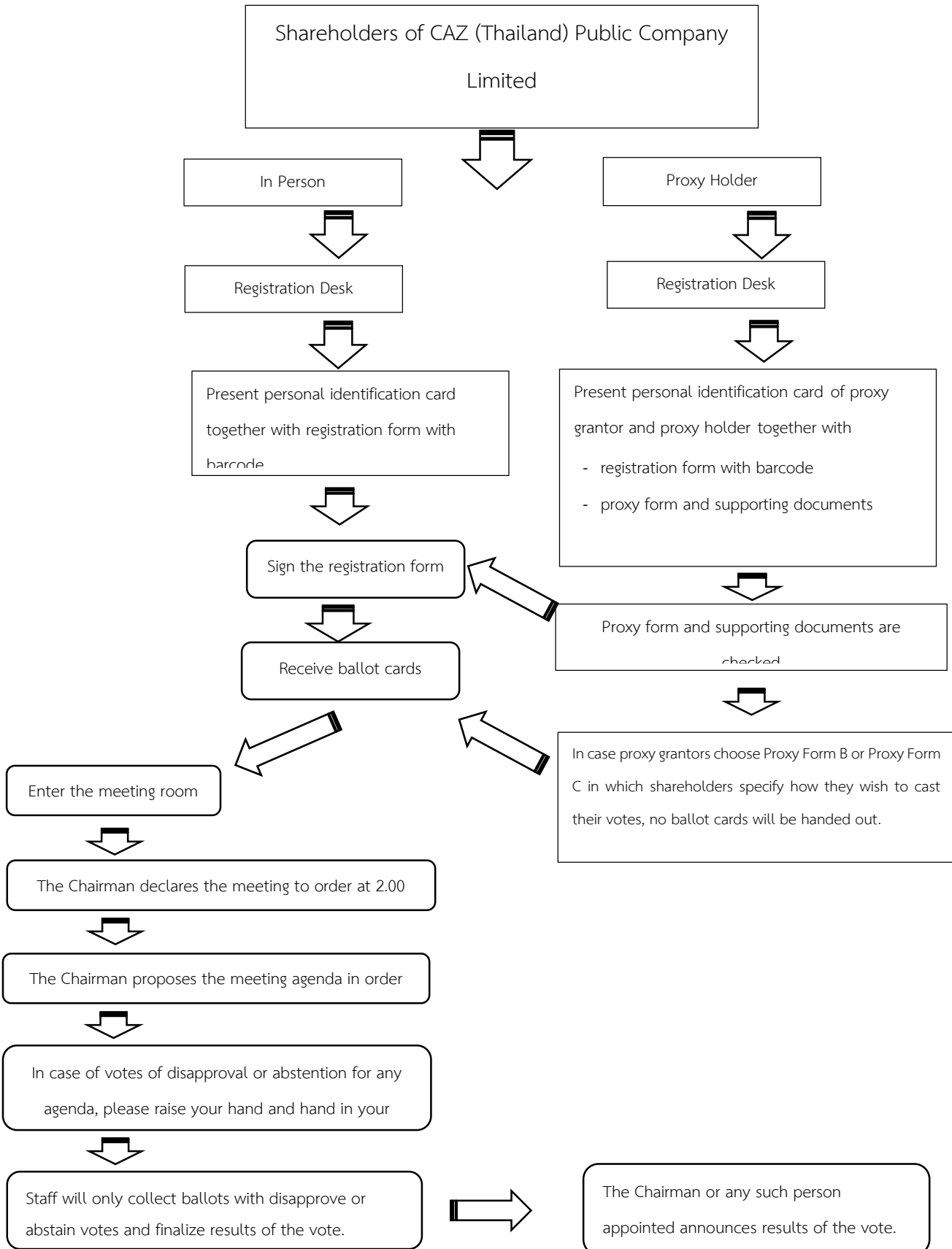
Shareholders granting proxy shall not distribute to may proxy holders to vote separately, and proxy granted shall be the number of shares held by such shareholders. Granting proxy in some portion less than the shareholding is not allowed unless for the case of Thailand Securities Depository Company Limited (TSD) which foreign investors appointed as custodian in accordance with Proxy Form C.

### **3) Registration for the Meeting**

Registration for the Meeting shall commence at least 1 hour before the start of the Meeting, or from 1.00 p.m. onwards on Wednesday, 22 April 2026 at 2.00 p.m. at Meeting Room A in the Engineering Building, of the Company's Headquarters 239 Huaypong-Nongbon Road, Huaypong Sub-district, Muang Rayong District, Rayong 21150 with details as shown in the map of the 2026 Annual General Meeting accompanying this meeting invitation.



Procedures for the 2026 Annual General Meeting of Shareholders  
CAZ (Thailand) Public Company Limited  
Wednesday, 22 April 2026



**PROCEDURES FOR ATTENDING MEETINGS VIA ELECTRONIC METHOD**

Guidelines for attending The Extraordinary General Meeting of Shareholders by Electronic Method (e-Meeting) The Shareholders or proxies who would like to attend the (e-Meeting) must submit an application to attend the meeting by Electronic Method via the below Link



QR Code สำหรับการลงทะเบียนล่วงหน้า

<https://forms.gle/onjTrsbr1ZDF8FU87>

The system will be available to access from 1-21 April 2026 (before 05.00 p.m.)

1. After logging into the system, the shareholders or proxies must prepare the following information (which should be in line with the shareholders' information determined as at the Record Date from the Thailand Securities Depository Co., Ltd.) to fill in through the system:
  - Identification Card Number / Passport Number / Registration Number for juristic person / Securities holder registration number
  - E-Mail address for receiving the Link, Username: specify Name and Surname) for attending the Meeting
  - Mobile Phone Number
  - Additional documents as follows;

Attending in person	Proxy to any person who is not the Company's Independent Director / Juristic person
<ol style="list-style-type: none"> <li>1. Copy of ID card or a copy of a valid passport and sign to certify that it is a true copy of the shareholder</li> <li>2. A photo of yourself with your ID card</li> </ol>	<p>Details as shown in Enclosure 9 and original documents Send by post with a business service envelope according to Enclosure 8.</p>

2. When the Company receives the documents according to item 1 from shareholders or proxies. The Company will check the documents to confirm the right to attend the meeting. After that shareholders or proxies will receive an email with the Link for attending (e-Meeting) system.



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In case the request is rejected, the Shareholders will receive an e-mail to notify on the details and reason for rejection, then the Shareholder can resubmit through the system. Do not disclose it to others.

3. In case not received Link of the e-meeting by 21 April 2026 please contact the Company at [info@caz.co.th](mailto:info@caz.co.th) or phone number 038-606-242 #607 or 092-887-4345 immediately.
4. The system will allow you to register for the meeting 1 hours before the start of the meeting. However, the live broadcast of the conference will only start at 1.00 P.M.
5. For the voting method during the e-Meeting meeting, you can vote on each agenda by voting "Agree" or "Disagree" or "Abstain". In case you do not vote for any agenda, your vote will be counted as "Agree" automatically.
6. In case you encounter technical problems while using the e-Meeting meeting system before the meeting or during the meeting, please contact company secretary 092-887-4345



CAZ (Thailand) Public Co., Ltd.

Enclosure 8

Map of CAZ (Thailand) Public Company Limited Headquarters



Proxy Form A (General Form)

Attachment to the Notification of the Department of Business Development

Re: Prescription of Proxy Forms (No. 5) B.E 2550

Written at.....

Date.....Month.....Year.....

(1) I/We.....Nationality .....
Residence No. ....Road ..... Subdistrict .....
District..... Province ..... Postal Code .....

(2) Being the shareholder of .....CAZ (Thailand) Public Company Limited.....holding the total
number of ..... shares representing a total number of ..... votes
comprising

ordinary shares ..... shares representing ..... votes

preferred shares ..... shares representing ..... votes

(3) Hereby appoint

[ ] .....Mr.Sittichai Kritvivat..... Age..57..years Residing at 98/107 Ramintra 23.....
Kwang Anusawaree Khet Bangkok Bangkok Postal Code 10220 or

[ ] ..... Age..... years
Residing at.....Alley.....Subdistrict ..... District .....
Province ..... Postal Code .....

[ ] ..... Age ..... years
Residing at.....Alley.....Subdistrict ..... District .....
Province ..... Postal Code .....

Provided only one of them as my/our proxy to attend and vote on my/our behalf at the 2026 Annual General Meeting
of shareholders on Wednesday, 22 April 2026 at 2:00 p.m. at Meeting Room A in the Engineering Building, of the Company's
Headquarters 239 Huaypong-Nongbon Road, Huaypong Sub-district, Muang Rayong District, Rayong 21150 or at the Meeting which
may be adjourned to some other date, time, and place. Any actions carried out by the Proxy at the Meeting shall be deemed as
carried out be me/us in all respects.

Signed ..... Proxy Grantor

(.....)

Signed ..... Proxy Holder

(.....)

Remark

The shareholder granting proxy shall grant proxy to only one proxy holder to attend and vote at the Meeting, and shall not
distribute to may proxy holders to vote separately. A certified true copy of the proxy grantor and proxy holder's national
identification card shall be attached accompanying with the proxy form.

Proxy Form B

(Form Specifying Various Particulars with Clear and Concise Details)

Attachment to the Notification of the Department of Business Development

Re: Prescription of Proxy Forms (No. 5) B.E 2550

Written at .....

Date.....Month..... Year.....

(1) I/We.....Nationality .....  
Residence No. ....Road ..... Subdistrict .....  
District..... Province ..... Postal Code .....

(2) Being the shareholder of .....**CAZ (Thailand) Public Company Limited**.....holding the  
total number of ..... shares representing a total number of .....  
votes comprising  
ordinary shares..... shares representing ..... votes  
preferred shares ..... shares representing ..... votes

(3) Hereby appoint

..... **Mr.Sittichai Kritvivat** Age **57** years Residing at **98/107 Ramintra 23 Kwang  
Anusawaree Khet Bangkok Bangkok** Postal Code **10220** or

..... Age ..... years  
Residing at.....Alley..... Sub district ..... District .....  
Province ..... Postal Code .....

..... Age ..... years  
Residing at.....Alley..... Sub district ..... District .....  
Province ..... Postal Code .....

Provided only one of them as my/our proxy to attend and vote on my/our behalf at the 2026 Annual  
General Meeting of shareholders on Wednesday, 22 April 2026 at 2:00 p.m. at Meeting Room A in the  
Engineering Building, of the Company's Headquarters 239 Huaypong-Nongbon Road, Huaypong Sub-district,  
Muang Rayong District, Rayong 21150 or at the Meeting which may be adjourned to some other date, time, and  
place.

(4) I/We therefore would like the proxyholder to vote on my/our behalf at the Meeting as set out as  
follows:

**Agenda 1 To acknowledge the report on the Company's operating results for the year 2025**  
(This agenda item is for acknowledgement, therefore there is no vote casting)

**Agenda 2 To consider and approve the financial statements for the year 2025 ended 31 December 2025**

(a) The proxy holder shall have the right to consider and vote on my/our behalf as deemed appropriate.

(b) The proxy holder shall vote in accordance with my/our intention as follows:

Approve                       Disapprove                       Abstain                       Invalid Ballot

**Agenda 3 To consider and approve for suspend the payment of dividends for the 2025**

(a) The proxy holder shall have the right to consider and vote on my/our behalf as deemed appropriate.

(b) The proxy holder shall vote in accordance with my/our intention as follows:

Approve                       Disapprove                       Abstain                       Invalid Ballot

**Agenda 4 To consider and approve remuneration for the Board of Directors for the year 2026**

(a) The proxy holder shall have the right to consider and vote on my/our behalf as deemed appropriate.

(b) The proxy holder shall vote in accordance with my/our intention as follows:

Approve                       Disapprove                       Abstain                       Invalid Ballot

**Agenda 5 To consider and approve the appointment of directors in replacement of those due to retire by rotation**

(a) The proxy holder shall have the right to consider and vote on my/our behalf as deemed appropriate.

(b) The proxy holder shall vote in accordance with my/our intention as follows:

Appointment of directors as a whole

Approve                       Disapprove                       Abstain                       Invalid Ballot

Appointment of individual directors

1. Mr. Chungsik Hong

Approve                       Disapprove                       Abstain                       Invalid Ballot

2. Miss Poonchaya Patkotchakorn

Approve                       Disapprove                       Abstain                       Invalid Ballot

3. Mr. Yingyong Techarungnirun

Approve                       Disapprove                       Abstain                       Invalid Ballot

**Agenda 6 To consider and approve the appointment of the Company's external auditor and the determination of audit fees for the year 2026**

(a) The proxy holder shall have the right to consider and vote on my/our behalf as deemed appropriate

- (b) The proxy holder shall vote in accordance with my/our intention as follows
- Approve       Disapprove       Abstain       Invalid Ballot

**Agenda 7 Other business (if any)**

(a) The proxy holder shall have the right to consider and vote on my/our behalf as deemed appropriate.

- (b) The proxy holder shall vote in accordance with my/our intention as follows
- Approve       Disapprove       Abstain       Invalid Ballot

(5) Votes of proxy holders for any agenda not in accordance with what I/We have specified in this Proxy Form shall be deemed improper and shall not constitute as my/our vote as shareholder.

(6) In case I/We have not specified my/our intention to vote in any agenda or my/our intention specified is unclear, or in the case that the Meeting considers or resolves any matter other than those specified above, or in the case of changes or additions to any fact, the proxy holder shall have the right to consider and vote on my/our behalf as deemed appropriate.

Any actions carried out by the Proxy at the Meeting, except for votes by the proxy holder which is not in accordance with what I/We have specified in this Proxy Form, shall be deemed as carried out be me/us in all respects.

Signed ..... Proxy Grantor

(..... )

Signed ..... Proxy Holder

(..... )

**Remark**

1. The shareholder granting proxy shall grant proxy to only one proxy holder to attend and vote at the Meeting, and shall not distribute to may proxy holders to vote separately.
2. In the agenda of appointment of directors, directors as a whole or individual directors can be considered for appointment.
3. In case additional agenda other than those specified above are considered, the proxy grantor may vote on such items in the Attachment to Proxy Form B.

**Attachment to Proxy Form B**

**Granting of proxy as a shareholder of CAZ (Thailand) Public Company Limited**

The 2026 Annual General Meeting of shareholders on Wednesday, 22 April 2026 at 2:00 p.m. at Meeting Room A in the Engineering Building, of the Company's Headquarters 239 Huaypong-Nongbon Road, Huaypong Sub-district, Muang Rayong District, Rayong 21150 or at the Meeting which may be adjourned to some other date, time, and place

**Agenda .....Subject .....**

(a) The proxy holder shall have the right to consider and vote on my/our behalf as deemed appropriate.

(b) The proxy holder shall vote in accordance with my/our intention as follows:

Approve       Disapprove       Abstain       Invalid Ballot

**Agenda .....Subject .....**

(a) The proxy holder shall have the right to consider and vote on my/our behalf as deemed appropriate.

(b) The proxy holder shall vote in accordance with my/our intention as follows:

Approve       Disapprove       Abstain       Invalid Ballot

**Agenda .....Subject .....**

(a) The proxy holder shall have the right to consider and vote on my/our behalf as deemed appropriate.

(b) The proxy holder shall vote in accordance with my/our intention as follows:

Approve       Disapprove       Abstain       Invalid Ballot

**Agenda .....Subject Appointment of directors (continued)**

Name of director .....

Approve       Disapprove       Abstain       Invalid Ballot

Name of director .....

Approve       Disapprove       Abstain       Invalid Ballot

Name of director .....

Approve       Disapprove       Abstain       Invalid Ballot

**Agenda .....Subject .....**

(a) The proxy holder shall have the right to consider and vote on my/our behalf as deemed appropriate.

(b) The proxy holder shall vote in accordance with my/our intention as follows:

Approve       Disapprove       Abstain       Invalid Ballot

**Agenda .....Subject .....**

(a) The proxy holder shall have the right to consider and vote on my/our behalf as deemed appropriate.

(b) The proxy holder shall vote in accordance with my/our intention as follows:

Approve       Disapprove       Abstain       Invalid Ballot

**Agenda .....Subject .....**

(a) The proxy holder shall have the right to consider and vote on my/our behalf as deemed appropriate.

(b) The proxy holder shall vote in accordance with my/our intention as follows:

Approve       Disapprove       Abstain       Invalid Ballot

## Proxy Form C

(To be used specifically by foreign shareholders for whom a custodian in Thailand is appointed)

Written at .....

Date.....Month..... Year.....

(1) I/We.....Nationality .....  
Residence No. ....Road ..... Sub district .....  
District..... Province ..... Postal Code .....

(2) Being the shareholder of .....**CAZ (Thailand) Public Company Limited**.....holding the  
total number of ..... shares representing a total number of  
..... votes comprising  
ordinary shares ..... shares representing ..... votes  
preferred shares ..... shares representing ..... votes

### (2) Hereby appoint

.....**Mr.Sittichai Kritvivat**..... Age..57..years Residing at **98/107 Ramintra 23 Kwang**  
**Anusawaree Khet Bangkok Bangkok** Postal Code **10220** or

..... Age ..... years  
Residing at .....Alley.....Sub district ..... District .....  
Province ..... Postal Code .....

..... Age ..... years  
Residing at.....Alley..... Sub district ..... District .....  
Province ..... Postal Code .....

Provided only one of them as my/our proxy to attend and vote on my/our behalf at the 2026 Annual General Meeting of shareholders on Wednesday, 22 April 2026 at 2:00 p.m. at Meeting Room A in the Engineering Building, of the Company's Headquarters 239 Huaypong-Nongbon Road, Huaypong Sub-district, Muang Rayong District, Rayong 21150 or at the Meeting which may be adjourned to some other date, time, and place.

(3) I/We grant proxy to the proxy holder to attend and vote at the Meeting as set out as follows.

Voting rights of all voting shares held by me/us

Voting rights in part of all voting shares held by me/us as follows

Ordinary shares ..... shares Representing ..... votes

Preferred shares ..... shares Representing ..... votes

Constituting a total of ..... votes

(4) I/We therefore would like the proxyholder to vote on my/our behalf at the Meeting as set out as follows.

**Agenda 1 To acknowledge the report on the Company's operating results for the year 2025**

(This agenda item is for acknowledgement, therefore there is no vote casting)

**Agenda 2 To consider and approve the financial statements for the year 2025 ended 31 December 2025**

(a) The proxy holder shall have the right to consider and vote on my/our behalf as deemed appropriate.

(b) The proxy holder shall vote in accordance with my/our intention as follows

Approve                       Disapprove                       Abstain                       Invalid Ballot

**Agenda 3 To consider and approve for suspend the payment of dividends for the 2025**

(a) The proxy holder shall have the right to consider and vote on my/our behalf as deemed appropriate.

(b) The proxy holder shall vote in accordance with my/our intention as follows:

Approve                       Disapprove                       Abstain                       Invalid Ballot

**Agenda 4 To consider and approve remuneration for the Board of Directors for the year 2026**

(a) The proxy holder shall have the right to consider and vote on my/our behalf as deemed appropriate.

(b) The proxy holder shall vote in accordance with my/our intention as follows

Approve                       Disapprove                       Abstain                       Invalid Ballot

**Agenda 5 To consider and approve the appointment of directors in replacement of those due to retire by rotation**

(a) The proxy holder shall have the right to consider and vote on my/our behalf as deemed appropriate.

(b) The proxy holder shall vote in accordance with my/our intention as follows

Appointment of directors as a whole

Approve                       Disapprove                       Abstain                       Invalid Ballot

Appointment of individual directors

1. Mr. Chungsik Hong

Approve                       Disapprove                       Abstain                       Invalid Ballot

2. Miss Poonchaya Patkotchakorn

Approve                       Disapprove                       Abstain                       Invalid Ballot

3. Mr. Yingyong Techarungrirun

Approve                       Disapprove                       Abstain                       Invalid Ballot

**Agenda 6 To consider and approve the appointment of the Company's external auditor and the determination of audit fees for the year 2026**

(a) The proxy holder shall have the right to consider and vote on my/our behalf as deemed appropriate.

- (b) The proxy holder shall vote in accordance with my/our intention as follows
- Approve       Disapprove       Abstain       Invalid Ballot

**Agenda 7 Other business (if any)**

(a) The proxy holder shall have the right to consider and vote on my/our behalf as deemed appropriate.

- (b) The proxy holder shall vote in accordance with my/our intention as follows
- Approve       Disapprove       Abstain       Invalid Ballot

(5) Votes of proxy holders for any agenda not in accordance with what I/We have specified in this Proxy Form shall be deemed improper and shall not constitute as my/our vote as shareholder.

(6) In case I/We have not specified my/our intention to vote in any agenda or my/our intention specified is unclear, or in the case that the Meeting considers or resolves any matter other than those specified above, or in the case of changes or additions to any fact, the proxy holder shall have the right to consider and vote on my/our behalf as deemed appropriate.

Any actions carried out by the Proxy at the Meeting, except for votes by the proxy holder which is not in accordance with what I/We have specified in this Proxy Form, shall be deemed as carried out be me/us in all respects.

Signed ..... Proxy Grantor

(..... )

Signed ..... Proxy Holder

(..... )

**Remark**

1. This Proxy Form C is applicable only to shareholders whose name appear in the shareholder registration book as foreign investors and a custodian in Thailand is appointed therefor.

2. Evidence of documents required to the attached to the Proxy Form are:

(1) a Power of Attorney executed by each of the shareholders authorizing the custodian to execute the proxy from on behalf of such shareholder: and

(2) a letter confirming that the person executing the proxy from has obtained a license for being a custodian.

3. A shareholder appointing a proxy must authorize only one proxy to attend the meeting and cast the votes on its behalf and the number of shares held by such a shareholder may not be split for more than one proxy in order to separate the votes.

4. Either all or each nominee to the Board of Directors may be appointed as the director(s) in the agenda of appointment and election of the directors.

**Attachment to Proxy Form C**

**Appointment of proxy as a shareholder of CAZ (Thailand) Public Company Limited**

Provided only one person may act as my/our proxy at the 2026 Annual General Meeting of shareholders on Wednesday, 22 April 2026 at 2:00 p.m. at Meeting Room A in the Engineering Building, of the Company's Headquarters 239 Huaypong-Nongbon Road, Huaypong Sub-district, Muang Rayong District, Rayong 21150 or at the Meeting which may be adjourned to some other date, time, and place

**Agenda** ..... **Subject** .....

(a) The proxy holder shall have the right to consider and vote on my/our behalf as deemed appropriate.

(b) The proxy holder shall vote in accordance with my/our intention as follows

Approve       Disapprove       Abstain       Invalid Ballot

**Agenda** ..... **Subject** .....

(a) The proxy holder shall have the right to consider and vote on my/our behalf as deemed appropriate.

(b) The proxy holder shall vote in accordance with my/our intention as follows

**Agenda** ..... **Subject** .....

(a) The proxy holder shall have the right to consider and vote on my/our behalf as deemed appropriate.

(b) The proxy holder shall vote in accordance with my/our intention as follows

Approve       Disapprove       Abstain       Invalid Ballot

**Agenda** ..... **Subject** Appointment of directors (continued)

Name of director .....

Approve       Disapprove       Abstain       Invalid Ballot

Name of director .....

Approve       Disapprove       Abstain       Invalid Ballot

Name of director .....

Approve       Disapprove       Abstain       Invalid Ballot

**Agenda** ..... **Subject** .....

(a) The proxy holder shall have the right to consider and vote on my/our behalf as deemed appropriate.

(b) The proxy holder shall vote in accordance with my/our intention as follows

Approve       Disapprove       Abstain       Invalid Ballot

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- Approve       Disapprove       Abstain       Invalid Ballot

**Agenda** ..... **Subject** .....

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- (b) The proxy holder shall vote in accordance with my/our intention as follows
- Approve       Disapprove       Abstain       Invalid Ballot